**Draft**

Asian Theological Seminary- MA in Urban Transformational Leadership

1st semester SY 2011-12, Tuesdays, 2:00-5:00-pm

TUL 620 (LEADERSHIP IN URBAN MOVEMENTS) (3 units)

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**Brief Course Description**

The intention of this course is to designed to enable students to gain understanding of the social change philosophy, principles, strategies and skills associated with social movements for transformative change among the urban poor. Attention will be given to :

* Theories on and nature and dynamics of social movements especially Philippine social movement, and particularly movements among urban poor
* Leadership development in social movement among the urban poor
* Deriving lessons for Christians in urban ministries
* Insights from Scriptures on leadership and social movements
* Christian response to social movements among the poor in the context of witnessing for the Kingdom of God

**Course Objectives**

At the end of the course, students would have:

* Gained understanding of the nature and dynamics of social movement among the poor as a strategy for transformative change. This will be evident in being able to articulate those learnings and apply in analyzing selected cases
* Gained understanding of processes and principles of leadership development in social movements as evident in being able to articulate them and /or apply learnings in analyzing selected cases
* Derived biblical insights on the above learnings
* Reflected as to what will be the most appropriate Christian response to social movements of the poor and to the quality of leadership formed out of these movements. This implications of such response to our concept of spirituality, theology of service and transformation and life and politics of our churches

On the whole, this course is intended to further equip students for transformative urban ministry especially in the area of dealing with power issues and participation in governance.

**Course Outline and Schedule**

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| **Schedule** | **Topic** | **Preparations** |
| Week 1 | Course OrientationLevelling off on students’ awareness of or experience with social movements The transformative change context of social movement and leadership  |  |
| Week 2 | Viewing: *Gandhi*  | Read: background on Gandhi and his movement |
| Week 3 | Reflections and deriving lessons from viewing *Gandhi*: what is a social movement-philosophy, goal, principles, characteristics  | Read: Social movement references |
| Week 4 July 8 | Social movement and particularly in the Philippines, among the urban poor-rationale-history-driving force and ideology-goals-status | Read: Rubin and Rubin, ch1 and ch 4; Tadem and Morada ch1-3 ; Fabros, et al Intro and  and Karaos;  |
| Week 5-7July 22-29 | What is social movement leadership-types of leadership according to power distribution-principles-characteristics-process of formationWhat defines transformative leadership? | Read : Morris;  |
| Week 8Aug 5 | Model Movement – an organization that works for transformation and has history of sustained movement characteristics, and which demonstrates the critical role of sustained leadership development  |  |
| Week 9Aug 12  | Reflections on the presentation of model movement |  |
| Week 10Aug 26  | Conclude reflections on social movement | Read : Rubin and Rubin Chs.1 and 4Other ref on : Strategies for organizing social movements |
| Week 11Sep 2  | Concluding notes on Leadership in social movements and question of church as a movement. |  |
| Week 12Sep 9 | Guest: Insights on Leadership Formation and Spirituality in Urban Social movement |  |
| Week 13-14Sep 16-23 | a)Reflections on the Discussion with the guests b)Transformational/Transformative Leadership in the context of urban movementsc) Strategies/Processes for social movement development and leadership development -critical education-organizing-advocacy-resource management-network and linkages-action research | Read:Transformational/Transformative Leadership |
| Week 15 Sep 30 | Discussions about leader’s profiles built by studentsInsights from scriptures about movements for social change and leadership in these movementsImplications to urban transformation Reading logs due |  |
| Week 16 Oct 7 | IntegrationProfiles due |  |
| Oct 14  | Final Examination |  |

**Assignments**

1. Consistent on-time attendance and participation
2. Reading Log-Complete readings (logged) 500 pages for Masteral , 1000 pages for Doctoral
3. Reflection papers
4. Case Study Major paper on a Mini-Movement Initiation Project **or** a Movement Participation Project (10-15 pages). This may be connected with the one-unit practicum.

**Grading**

Attendance and Participation 30

Reading Log 10

Reflection papers 30

Case Study 30

**References:**

Adams, John D. (ed.) (1986). Transforming Leadership: From Vision to Results. Miles River Press: Alexandria, VA.

Agoncilio, Teodoro A. (1956).The Revolt of the Masses: : The Story of Bonifacio and the Katipunan. Quezon City.

Chetkovich, Carol and Frances Kunreuther. (2006). From the Ground Up. Ithaca, NY: Cornell University Press.

Davey, Cyril. (2000). Saint in the Slums: Kagawa of Japan, Jersey City: Parkwest Publications.

Della Portia, Donatella and Mario Diani. (2006). Social Movements: An introduction, 2nd edition. Blackwell Publishing: Malden, MA.

Elliston, Edgar J. and J. Timothy Kauffman. Developing Leaders for Urban Ministries. Peter Lang: New York.

Fabros, Aya et.al (eds). (2006). Social Movements: Experiences from the Philippines. Dilliman Quezon City: Institute for Popular Democaracy.

Karaos, Ana Marie. (1996). Manila's Urban Poor Movement : The Social Construction of Collective Identities. Ann Arbor, Mich. : UMI Dissertation Services.

Linthicum, Robert, Organizing for Community Action. In Bessenecker, Scott. (2005). Quest for Hope in the Slum Community, pp. 269-281. Federal Way, WA: World Vision/Authentic.

Lofland, John. (2008). Social Movement Organizations: Guide to Research on Insurgent Realities. New Brunswick, NJ: Transaction Publishers.

Lussier, Robert N. and Christopher F. Achua. (2007). Effective leadership 3rd edition. Thompson South-western: Mason OH.

Miranda-Feliciano, Evelyn. (2007). Leadership. Quezon City: Institute for Studies in Asian Church and Culture.

Morris, Aldon D. and Suzanne Staggenborg. 2004. Leadership in Social Movements. In David A. Snow, Sarah A. Soule, Hanspeter Kriesi *(eds.) The Blackwell Companion to Social Movement.* Blackwell Publishing Ltd

Myers, Bryant. (2000). The Church and Transformational Development. Transformation 17:2, pp. 64-67

Rubin, Herbret J. and Irene S. Rubin. Community Organizing and Development, 3d ed. Boston: Allyn and Bacon.

Tadem, Theresa and Noel Morada (eds). ( ). Philippine Politics and Governance: Challenges to Democracy and Development. UP Political Science Department. Quezon City: University of the Philippines –Department of Political Science.

**Others to be announced later**

Northouse, Peter G. 2007. Leadership: Theory and Practice. 4th ed. Thousadn Oaks, London New Delhi: SAGE Publications.

Woolpert, Stephen, Christa Daryl Slaton and Edward W. Schwerin. (eds). 1998. Transformational Politics: Theory, Study and Practice. Albany: State University of New York Press.

**Add:**

Nagler, Michael N. 2004. The Search for a Nonviolent Future: A Promise of Hope of Peace for Ourselves, Our Families and Our World. Novato, CA: New World Library.

Tarrow, Sidney. 1998. Power in Movement: Social Movements and Contentious Politics 2nd ed. New York: Cambridge University Press.

Tilly, Charles and Sidney Tarrow. 2007. Contentious Politics. Boulder London: Paradigm Publishers.